Half Year 2022

Financial and Operating Results

September 15, 2022



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Outline:

- Overview and strategic update
- Financial and operating results
- Access Banking Group
- Outlook and targets



Overview and strategic update



Macroeconomic highlights of domestic operating environment

	Q4 21	Q1 22	Q2 22	Q3 22
GDP Growth Rate (%)	3.98	3.11	3.54	NA
Inflation Rate Y-o-Y (%)	15.63	15.92	18.6	19.64
FX Rate NAFEX (₩)	424.11	416.09	421.29	434.38
Average 30 days NIBOR (%)	10.24	7.51	7.37	12.125
External Reserves(\$'b)	40.52	39.55	39.15	39.02



Oil Prices Fell to \$99.22/b on the 2nd September from \$104.95/b in August

Credit to Private Sector Aug'22: N39.87trn June'22: N39.27trn



Comments

- > The economy witnessed positive growth of 3.54% in Q2, recording a seventh consecutive guarter of growth since the recession of 2020. This came after a 3.11% expansion in Q1 2022.
- > Inflation rate climbed to 19.64% in Aug 2022, from 18.6% recorded in the previous month. The soaring rate can be attributed to sky rocketing energy prices and the pentup consumer demand following Russia's invasion of Ukraine -a major food exporting nation.
- > The NAFEX rate closed at N434.38/\$ on the 5th of September 2022, compared to N421.29/\$ posted in Q2 2022. Despite the depreciation, increased dollar demand continues to outweigh supply.
- > The 30-day Nigerian Interbank Offered Rate (NIBOR) increased by 4.76 percentage points between Q2 2022 and Q3 2022. Furthermore, the Monetary Policy Rate (MPR) rose to 14% at the last meeting held in July 2022 from 11.5% in Q1 2022. The rate hike is expected to tackle inflationary pressures.
- > External reserves fell by \$0.13 billion to settle at \$39.02 billion on the 1st of September 2022 compared to \$39.15 billion posted in Q2 2022. This reflects lower crude oil production, stronger dollar demand, and increased subsidy payment matched with inadequate dollar supply.



Inflation

Nafex Exchange Rate Depreciated to N434.38 on the 5th September from N425.66 in August

Aug'22: 19.64%

MPR Rose to 14% in July from 11.5% in Q1'22 Corporation

Source: FMDQ,NBS,CBN, Access Economic Intelligence

H1 2022 highlights of the regulatory landscape

- The CBN extended the 5% per annum interest rate on all CBN intervention facilities for 1 year.
- The CBN issued guidelines for the registration and operation of Bank Neutral Cash Hubs (BNCH) in Nigeria.
- The CBN issued a circular on the Treatment of Composed Bank notes. With effect, any composed bank note discovered in the deposit of Deposit Money Banks will attract a penalty of 400% of the value.

- The CBN issued a circular on the review of operations of the NIP system requiring banks to provide customers with indemnity forms for transfers above 1 million (individual) and 10m (corporate), adhering to Multiple Factor Authentication.
- The CBN issued a revised guideline for the operation of non-interest financial institutions instruments with the introduction of two new instruments- Funding for Liquidity facility and Intra-day facility for non-interest Banks.
- With the increase in the number and sophistication of cybersecurity threats, the CBN issued a guideline which represents the minimum requirements to be put in place by all OFSIs, effective January 1, 2023.









Our Mission

To build and sustain one global platform, open for anyone to join where people can be connected to exceptional opportunities.

Our Vision

To create a globally connected community and ecosystem; Inspired by Africa, for the World.

Our Values

Excellence

"Putting in exceptional effort for exceptional results"

✤ Curiosity

"Never stop questioning"

Empathy

"Standing in someone else's shoes and seeing through their eyes"



Lean & efficient HoldCo leadership structure driving a culture of accountability, innovation and growth



Herbert Wigwe CEO <u>Read bio ></u>



Bolaji Agbede Executive Director Read bio >



Lanre Bamisebi Executive Director Read bio >



Morounke Olufemi Group Chief Financial Officer Read bio >



Sunday Ekwochi Group Company Secretariat Read bio >



Amaechi Okobi Group Corporate Communications Read bio >



Our portfolio of companies with significant complementarities

Access Corporation consists of 5 subsidiaries to begin with;



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Corporation

Access has transitioned into a Holding Company to drive rapid growth



7 enablers to help Access build for the future

To provide best in class, seamless and consistent **Customer Experience** and service recovery to our customers

Secure, scalable and agile **Digital & Technology** platforms enhancing seamless customer interactions & operational efficiency

Use of **Data & analytics** to deliver personalized solutions, drive decisionmaking, & generate revenue

Best global **Risk and Capital management** to protect he corporation & support strategic goals

Responsible and innovative solutions addressing **Environmental**, **Social & Governance** challenges



A focus on **People & Culture** that attracts and retains the best talent

Cle Co

Clear internal and external **Communications** to cascade the vision to all stakeholders

Access PFA aims to become a top 3 market player in PFA by 2027

Overall

Phase 1 (2022) **Phase II (2023)** Phase III (2024 - 2027) Top 3 in Aum Top 10 in Aum #12 in Aum Roll-out offering of "enhanced PFA Deploy a **digitally-based**, full Successfully acquire and services", with focus on: ecosystem offering consisting integrate First Guarantee of "enhanced PFA services" and Automated transfer process into Access Group ancillary services (also provided by from other PFAs 3rd parties), made available through Customer portal enabling an advanced digital portal for

access to both PFA services and to other products offered by Access

customers

access

Corporation

Access Corporation will have a **top 3 PFA in Nigeria** as one of its operating

companies to make it an end-to-end financial services ecosystem player

Why is Access Corporation establishing its payments business?



Objectives of PayCo

Achieve our maximum potential by controlling and unlocking our destiny

Stimulate growth and become agile in response to the rapidly changing landscape

Maximize value accretion to the Group



PayCo will serve both Access and non–Access customers

PayCo will aim to drive product/market fit to drive network effects and will lead the market through innovation

PayCo will ensure service quality through continuous improvement and robust security

PayCo will be value accretive to the entire enterprise



PayCo operating company will focus on four key services...





Why is Access Corporation creating a dedicated consumer lending company through LendCo?

Context



There is a gap in consumer lending, especially for the under-banked that presents a compelling opportunity to capture for players with the right capabilities and insights

Objectives



Realize maximum potential in a growing consumer lending market through unlocking our existing skills and customer opportunity by creating a more agile platform



Deliver superior value to customer through lending and other value-added products



In Nigeria, traditional lending models in this space are being challenged by digital lending players, supported by trends such as increased digital penetration



Access has an opportunity to leverage its capabilities and branding to create a dominant consumer lending player built on innovative products, digital capabilities and partnerships



Deliver enhanced value proposition, through digital delivery, and agility as a dynamic market player to **drive growth and valuation**



Maximize value accretion to the Group with a value maximizing focus driven by leading capabilities and best practices, that can cascade through the bank



LendCo will be primarily focused on digital loans to consumers and MSMEs

Area



Customer Focus

Product offerings

Customer acquisition strategy

Description

Primarily **retail customers** (i.e., lower- and middle-income salary earners and selfemployed individuals) and **micro-SMEs**

Primarily digital lending with savings and value-added services supporting the business

- Traditional consumer and SME lending such as asset and device financing, personal loans, working capital financing SME loans, etc.
- Emerging consumer lending e.g., Buy Now Pay Later, niche personal loans
- Savings and investment products
- Value added services such as insurance, airtime purchases, payments etc. leveraging other Access OpCos

Digital-led low-cost customer acquisition strategy from three main sources:

- Segments of existing Access Bank Corporation customer base (underserved and/or unprofitable to serve)
- Customers of ecosystem partners e.g., Konga
- LendCo digital marketing



The case for a unique insurance brokerage company through InsureCo

Context



CBN regulations bar the bank from owning nonbank financial institutions, for the Bank to **capture the emerging insurance opportunity**, it has purchased a brokerage firm which will be part of the HoldCo structure

Objectives

Create end-to-end product offerings to serve emerging ecosystems and prevent value leakage



Deliver value to the Group by taking advantage of synergies to create and maximize value



Consumer lending, e-commerce, and marketplaces are expected to grow significantly in the coming years, presenting an opportunity for insurance to play an integral role in those ecosystems



Access has an opportunity to leverage its **scale and capabilities** to create an insurance broker that can **extract additional value from insuring these ecosystems** above and beyond the Bancassurance model¹



Use the scale of the Group to **accelerate growth and negotiate favourable terms** for Group customers



Provide value added services that enhance the value proposition of Access to its core clients



InsureCo will be focused on providing insurance intermediation and other value-added services



InsureCo will operate as a licensed broker, seeking the best possible deals available in the market for its clients (including Access Bank customers);

While Coronation Insurance will be the preferred insurer, particularly where the insurable risk falls within their risk appetite, InsureCo will be insurer agnostic
 InsureCo will also act as an agent of insurers in collecting premiums and in some instances acts on behalf clients when managing claims

InsureCo will provide two main types of services

- Insurance intermediation for all classes of insurance
- Insurance advisory services

InsureCo will acquire customers from three main sources

- Access Corporation and its existing customers
- Ecosystem partners and their customers
- InsureCo sales team and digital marketing



Verticals	Status	Update
AMCo (Pension Funds)		 Divestment of Access Pension Funds Custodian completed in Q2 2022 Acquisition of controlling interest in First Guarantee Pension Limited completed in Q3 2022 Continuation of an aggregator strategy to enable scale within a short period of time
PayCo (Payments Company)		 PayCo Switching business going live from Q4 2022 PayCo Merchant & PayCo Cards on track for go-live in Q4 2022 & Q1 2023
InsureCo (Insurance Brokerage)		Insurance brokerage business going live from Q3 2022
LendCo (Consumer Lending)		Go-live scheduled for Q1'2023

Update on new Access Corporation's verticals

Corporation

ESG is at the heart of our business

Environment

¥15bn raised in Green Finance. 1st Corporate in SSA to issue a certified Green Bond by Climate Bonds Initiative

- 16% decrease in electricity consumption
- 20.09% reduction of water usage bank-wide
- Pioneered waste recycling in the Nigerian Financial Sector in over 75 locations- Over 621.984kg of waste recycled
- Environmental Audit of all Branches in phases across Nigeria-256+ Branches
- Launched an environmental and Sustainability data expansion reporting portal for Green House Gas (GHG) emission data collection and reporting

Social

- Championed the Coalition Against COVID-19 (CACOVID)
- 6,000+ children beneficiaries of a Science Technology, Engineering, Art and Mathematics campaign
 Invested in 10,441 women-owned businesses
- Partnered ACT Foundation to provide grants to 27 non-governmental organizations impacting 504, 148 lives across communities in the 6 geopolitical zones
- Launched the N50Bn (\$150Mn) HIV Trust Fund of Nigeria to provide access to funds for the prevention of mother-to-child transmission of HIV/AIDS in Nigeria

Governance

Launched the implementation Report on the Global Principles for Responsible Banking Pioneered sustainability reporting in the Nigerian Financial Sector

- First Commercial Bank in Africa certified by Sustainability Standards and Certification Initiative (SSCI)
- Human Resource & Sustainability Standalone Board Committee
 Developed an ESG Framework
- Finance Derivative-Best Sustainable Bank Africa 2022
- Board member, UNGC Africa Business Leaders Coalition





Certifications and Memberships

Access Corporation's Global network and scale



(1) The subsidiary in Cameroon commenced operations in May 2022

Strategically Expanding our Footprint

Clusters



Corporation

Key business initiatives and enablers of our Expansion Strategy

Our Africa Strategy is anchored on four key business initiatives and enablers



Trade (imports and exports)

Primary focus is to leverage established presence across trade and financial hubs across the world to drive trade

Presence in London, Dubai, Hong Kong, Lebanon, Beijing, Mumbai etc. and extensive footprint across the African continent



Payments & Remittances

Use cheap FX from international remittances to feed trade

AccessAfrica hooked to wallets and payment platforms for international remittances





Retail & Alternative channels

Retail ensures sustainability in all geographies being a source of cheap funds and allows us to invest in risk or investment assets.

Retail allows us to leverage digitization and access to cheap sources of funds which in turn ensures stability through a committed local customer followership.



Global Relationships

Corporate is done more concertedly and in line with the one-bank model

Leverage existing corporate network and drive partnership with other banks to serve their clients in locations they are not currently present.







Robust subsidiary support





Financial and operating results



H1'22 Access Corporation's Profile



\$328.8b Market Cap	49m+ Customers	_	040 bloyees	17 Markets
Profit after Tax	Gross Earnings Shareholders' Fur			
₩88.7bn +2% y/y	₩591 . +31%			
Capital Adequacy Ratio	Total Ass	sets	After-	Tax ROACE ¹
22.4% -9% y/y	₩13.2trn +13% y/y			



Strong Execution of Strategy Accelerating Profitable Growth



Generating consistent & sustainable revenue across all income lines

Gross Revenue (₩'bn)



- Gross earnings grew 31% y/y to ¥591.7 bn in the period (Jun'21: ₩450.6bn), comprising 63% of interest income and 37% in non-interest income.
- Interest income drivers (16% y/y, H1'21: #319.7bn):
- A 35% y/y increase in interest on Loans and Advances to ₦246.2bn (H1'21: ₦182.4bn) despite the high inflationary environment, and a 6% y/y decline in income from Cash and Cash Equivalents to ₦4.8bn (H1'21: ₦5.2bn)
- A 8% y/y decline in income from investment securities to ₦121.3bn (H1'21: ₦132.2bn), driven by a low yield interest rate environment.
- Non-Interest Income drivers (+68% y/y, H1'21: #130.9bn):
- A 215% y/y growth in net trading income to №128.3bn from №40.7bn in H1'21, largely driven by net gains on derivatives and FX activities.
- A 10% y/y increase in Fee & Commission income to N81.1bn, largely underpinned by income from increased transaction velocity across our Channels and other E-business (+98% y/y)
- A 39% y/y decline in other operating income to ₩10.03bn, of which 14% relates to recoveries. Recoveries for H1'21 was heavily driven by the Diamond acquisition

Earnings Contribution (#'bn)





591.7

*Interest Income figures calculated as an addition of Interest income on financial assets not at FVTPL/not held for trading and Interest income on financial assets at FVTPL/held for trading

Conscious cost optimization despite the high inflationary environment



% contribution to Operating Expenses

Sector	H1'22	H1'21
Premises and equipment	7%	5%
costs		
Professional fees	3%	3%
Business travel expenses	3%	2%
AMCON	21%	24%
Bank charges	1%	1%
Deposit insurance premium	5%	6%
Administrative expenses	9%	4%
IT and e-business expenses	9%	8%
Outsourcing costs	4%	6%
Advert and marketing	2%	2%
Other Expenses.	7%	8%
Depreciation and Amort	4%	5%
Communication Expenses	1%	1%
Personnel expenses	2.7%	2.3%

- Growth in operating expense by 35% y/y to ₩256.7bn (H1'21; ₩189.6bn), driven by the high inflationary environment, high regulatory costs, exchange rate movement, and the enlarged franchise following the recent acquisitions of 4 new banking subsidiaries
- Our Cost to Income ratio increased by 554bps y/y to 65.6% (H1'21: 60.1%), ٠ largely driven by the cost of running the enlarged franchise, including high regulatory costs which currently accounts for c.26% of total OPEX.
- However, the Cost of Risk dropped by 7bps y/y to 1.3% (H1'21: 1.4%), off the ٠ back of a 10% increase in gross loans YTD.
- Increase in Impairment charge on Loans and other assets was driven by a proportionate increase in the loan portfolio of the Bank.



Delivered solid returns to shareholders



- PAT grew to N89bn (+2%) from N87bn in H1'2022 as a result of continuous growth seen across both interest & non- interest income lines, slight reduction in income tax expense arising from deferred tax expenses, offset by growth in operating expenses as we continue to expand the Corporation
- Returns on Asset stood at 1.4%, well above the industry average. Returns on average equity also stood at 17%.
- The Board of directors have approved a dividend per share of 20 kobo for the period.



Returns on Assets and Equity



Corporation

1.6%

.....underpinned by a commitment to balance sheet strength



- Capital Adequacy Ratio (CAR) is well above regulatory limit at 22.4% (Dec'21: 24.5%).
- Risk Weighted Assets (RWAs) increased by ₦316bn (+13% YTD), primarily driven by growth in our Total Assets
- Customer deposits continue to dominate the Bank's funding mix at 59%, as we deepen wallet share of corporates, commercial and retail customers
- Liquidity ratio remained well in excess of regulatory minimum at 53.6% (Dec'21: 50.7%)



Capital Adequacy Computation - Basel II

Underlying in 粋 'm	Dec'21	Jun'22	%Δ
Tier I Capital	927,507	946,737	2%
Tier II Capital	271,811	223,270	(18%)
Total Regulatory Capital	1,199,317	1,170,006	(2%)
Credit Risk	3,717,070	4,212,568	13%
Operational Risk	934,678	934,678	0%
Market Risk	239,867	60,655	(75%)
Risk-Weighted Assets	4,891,615	5,207,900	6%
Capital Adequacy			
Tier I	19.0%	18.1%	(4%)
Tier II	5.5%	4.3%	(22%)
Total	24.5%	22.4%	(9%)



Access Banking Group



Access Bank has continued to deliver solid and resilient results



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access

Corporation

Challenged margins driven by the tough macroeconomic environment



Decrease in assets yields to 8.6% from 10.3% in the period largely due to reduced income from investment securities, driven by a low yield interest rate environment..

The drop in Net interest income year on year was off the back of an increase in interest expense by 46% to ₩174.8bn (HY'21; ₩119.7bn). We expect the repricing of assets to improve our Yield on Risk Assets by minimum of 67bps. The potential impact on NIM is about 26-30bps

Cost of Funds (CoF)

Average Cost of Funds increased to 3.2% from 2.9% as interest rates have risen sharply in Q2, in conjunction with the slow devaluation of the naira YOY, contributing to increase in cost of deposits.



H1'22

Ongoing deliberate efforts to optimize deposit mix



Customer deposits increased by 13% y/y to ₦7.84trn in the period (Dec'21: ₦6.95trn), reflecting the impact of our continuous and deliberate deposit mobilization

Deliberate efforts to take advantage of the flat yield curve has yielded an increase in term deposits to ₦3.1trn from ₦2.9trn with locked-in rates.

CASA⁽¹⁾ account deposits stood at ₩4.7trn (Dec'21: ₩4.1trn), accounting for 60% of customer deposits. This is largely as a result of leveraging innovative digital technology and financial inclusion to mobilize sustainable low-cost deposits



Proactively maintaining a well diversified loan book



- Well diversified gross loan book of ₩4.9trn as at Jun'22 (Dec'21: ₩4.4trn), reflecting our strategic approach to mitigating concentration risk
- The FCY as a share of the loan book remains modest at 22% (Dec'21 19.7%). This is in line with our risk appetite.
- Loan-to-Funding ratio closed at 62.6% as at Jun'22 (Dec'21: 56.5%), reflecting the healthy risk asset growth.





Corporation

Continued improvement in our assets quality





NPL Ratio by Sector	Jun'22	13.7%	Dec'21
Manufacturing - Others		Ì	13.0%
Transportation and Storage		9.9%	9.7%
Food Manufacturing	6.9%		8.6%
Oil and Gas - Downstream	6.9%		8.2%
Real Estate Activities	6.7%		6.3%
Agriculture	6.5%		14.5%
Steel Rolling Mills	6.0%		6.1%
General Commerce	5.6%		5.9%
Construction	4.5%		4.4%
General	4.2%		4.1%
Information and Comm.	3.4%		6.0%
Oil and Gas Services	1.2%		1.0%
Others	0.3%		0.3%
Oil & Gas - Upstream	0.2%		0.6%

 Asset quality continues to improve, with NPL ratio declining by 27bps to 3.7% (Dec'21: 4.0%). This is hinged on proactive monitoring and robust risk management practices.



(1) The following sectors are included in "Others": Education, Finance & Insurance, Government, Basic Metal Products, Cement, Conglomerates, Flourmills & Bakeries, Oil & Gas Refinery, and Power & Energy

Increased scale and velocity of our digital lending





Drove transaction income through enhanced digital channels transaction velocity

Channels	Count H1'22 (mn)	Count H1'21 ▶ (mn)	Count H1'20 (mn)	YonY Growth	Value H1'22 <u>(</u> ₩'bn)	Value H1'21 (#'bn)	Value H1'20 ► (Ħ'bn)	YonY Growth
Debit/Credit Card	203,426	167,717	156,265	21%	2,989	2,830	2,031	6%
POS	99	42	40	137%	782	418	399	87%
Mobile & Internet Banking	277	196	127	41%	23,015	16,334	10,069	41%
АТМ	67	76	75	(12)%	971	1,044	829	(7)%
USSD	383	377	240	2%	1,167	1,158	712	1%
Total	204,251	168,408	156,747	21 %	28,926	21,785	14,040	33%







Continued improvement in our subsidiaries' performance



- Subsidiaries' contribution to the Banking Group's performance stood at 42% (FY'21: 38%), recording a PBT of N41.6bn
- UK and Ghana jointly accounted for 80% (FY'21: 86%) of total subsidiaries' PBT, with a Return on Average Equity of 11% and 31% respectively
- Total deposits from subsidiaries amounted to ₦2.2trn contributing 22% (FY21: 20%) of total Group deposits



Outlook and Targets



Our outlook in 2022 is deliberate and disciplined, with a targeted focus on expansion and growth



Outlook
 Improve Asset Quality

 Increase Transaction Banking Income

- Retail deposit growth
- Optimize Operational Efficiency
- Cost Management



1. Targets advised for full year 2022

Access Corporation

Investor Relations

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